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**ACTION**

## OFFICE OF CONGRESSIONAL AFFAIRS

### Routing Slip

	ACTION	INFO
1. D/OCA		X
2. DD/Legislation		X
3. DD/Senate Affairs	XX	
4. Ch/Senate Affairs		
5. DD/House Affairs		X
6. Ch/House Affairs		
7. Admin Officer		
8. Executive Officer		
9. FOIA Officer		
10. Constituent Inquiries Officer		
11.		
12.		

SUSPENSE

23 FEB 89

Date

Action Officer:

Remarks: NOTE REMARKS ON ER ROUTING  
SLIP.....

EJ

15 FEB 89

STAT

Name/Date

ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI				
3	EXDIR				
4	D/ICS				
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/OCA	X			
14	D/PAO		X		
15	D/PERS				
16	D/Ex Staff				
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SUSPENSE \_\_\_\_\_  
Date

Remarks TO 13: PLEASE SEE ER 89-0236/1  
(7 FEB 89) FOR DCI LETTER TO MR. BRADLEY  
DECLINING THIS INVITATION. *(attached)*

ER 89-0236/2

*[Signature]*  
Executive Secretary

14 Feb '89

Date

3637 (10-81)

# FOWLER-McCRACKEN COMMISSION

The research and policy formulation body of the  
International Management and Development Institute (IMDI)

Sen Bentzen

Watergate Office Building, Suite 905 • 2600 Virginia Avenue, N.W. • Washington, D.C. 20037-1905  
Telephone: (202) 337-1022 • Telex: IMDI 248698 • Telefax: (202) 337-6678

February 8, 1989

ER 89-0236/2

## Commission Cochairmen

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*Former Secretary of the Treasury*  
Hon. Paul W. McCracken  
*Former Chairman, President's  
Council of Economic Advisers*

## Executive Committee Cochairmen

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*Chairman & CEO, W.R. Grace & Co.*  
Dr. Peter Wallenberg  
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Gene E. Bradley  
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William H. Webster  
Director  
Central Intelligence Agency  
Washington, DC 20505

Dear Bill:

In our role as Congressional Cochairmen of the Fowler-McCracken Commission, we are writing to you for two purposes:

First, to endorse the importance of your participation -- if only for a few minutes -- in our March 13-15 series of government-business discussions as outlined in the enclosed program agenda. You will note that we will be bringing corporate top management from the United States and Europe to Washington to meet with the new leadership of the Bush-Quayle Administration and the 101st Congress.

Second, to endorse the benefits of an early appointment between you and several principals of the Fowler-McCracken Commission to discuss the momentum we already have under way in the field of economic, international, and national defense policies. The Commission is an ongoing bipartisan initiative involving the leadership of the Administration, Congress, Federal Reserve Board, private business, and some 40 cooperating institutions operating domestically and worldwide.

The central thrust of the Fowler-McCracken Commission is to strengthen government-business cooperation in the conduct of international economic policies. Through the eight years of the Reagan-Bush Administrations, both President Reagan and Vice President Bush challenged Commission Members to forge "that new partnership" between business and government that we so urgently need in order to promote solid growth and corporate competitiveness here at home, expand trade worldwide, and strengthen the foundations for national defense and world peace. We want to coordinate our bipartisan efforts with you, and especially during these all-important "first 100 days."

On the first point -- our March 13-15 meetings with corporate leaders -- we understand that IMDI Chairman Gene Bradley has already extended our invitation to you on behalf of all Commission Members. Schedules permitting, we respectfully suggest you join with us either Monday afternoon, March 13 in the White House OEOB, when Brent Scowcroft will be our host, or Wednesday morning, March 15 in the State Department. We will be serving as co-hosts for the Congressional meetings on the second day -- Tuesday, March 14 -- on Capitol Hill. The Commission's Executive Secretary, Dr. Catherine Mastny, or IMDI Vice President Diane Soucy (Telephone: 337-1022), can provide your office with complete details.



The Fowler-McCracken Commission is an educational, bipartisan joint venture funded equally by the U.S. Government and the international corporate community. The Commission actively pursues the goal of strengthening cooperation between business and government in the conduct of international economic policy.

-2-

On the second point -- a private meeting with you to review our 1989 Commission agenda in light of your own high priorities -- we would hope that this might be arranged during the next several weeks, if only for a few minutes. We are asking Dr. Mastny to call your office to see how we might best coordinate our schedules.

With all best wishes.

Sincerely,



Senator Lloyd Bentsen  
Congressional Cochairman,  
Fowler-McCracken Commission



Senator Jake Garn  
Congressional Cochairman,  
Fowler-McCracken Commission

P.S. Also enclosed is a partial roster of IMDI/Fowler-McCracken Commission Members who have served through the Reagan-Bush Administration from both the Executive Branch and the Congress.

Enclosures

*Partial Roster of IMDI Associates and Fowler-McCracken Commission Members, 1981-88*

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**HON. JOHN R. BLOCK**, Secretary of Agriculture  
**HON. MALCOLM BALDRIGE**, Secretary of Commerce  
**HON. WILLIAM E. BROCK**, Secretary of Labor &  
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**HON. JAMES B. EDWARDS**, Secretary of Energy  
**HON. T.H. BELL**, Secretary of Education  
**HON. WILLIAM H. WEBSTER**, Director, Central  
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**HON. M. PETER McPHERSON**, Deputy Secretary of  
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**GEN. JOHN W. VESSEY, JR., USA**, Chairman of the  
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Central Intelligence Agency



Washington, D. C. 20505

07 FEB 1999

Mr. Gene E. Bradley  
Chairman  
International Management and Development Institute  
Watergate Office Building, Suite 905  
2600 Virginia Avenue, N.W.  
Washington, DC 20037

Dear Gene:

I appreciate your asking me to participate in the International Management and Development Institute (IMDI) "Week In Washington" beginning March 13th. Unfortunately, I already have several long-standing speaking engagements for that week as well as travel plans. You also suggested that we discuss IMDI's current plans and future goals sometime this month. As much as I would like to meet with you, I am facing a particularly tight schedule for the coming weeks, but I would be glad to explore other future dates.

I certainly enjoy my association with IMDI and its members and wish you a most successful March program.

Sincerely,

A handwritten signature in cursive script, appearing to read "Bill".

William H. Webster  
Director of Central Intelligence

*Enjoyed seeing you Sunday +  
look forward to a visit.*





Vice President George Bush  
Honorary Chairman, Commission on  
Ending World Hunger Initiative  
Commission Award Recipient

**VICE PRESIDENT GEORGE BUSH:** "When President Reagan addressed IMDI's Board/Council and Fowler-McCracken Commission Members ... he called for a 'new partnership' between government and business in strengthening our economy and expanding trade and investments worldwide. We today congratulate the Commission on the solid progress achieved in forging that new partnership, and we look forward to reports of your continuing success in the months and years to come."

**SENATOR LLOYD BENTSEN:** "As we look out to the year 1990, top priority should be given to determining how government and business can cooperate more effectively in the area of international economic policy. IMDI and the Fowler-McCracken Commission are working to meet this need."



Senator Lloyd Bentsen (D-TX)  
Cochairman, Commission  
Transition Team  
Commission Award Recipient

Vice President George Bush and Senator Lloyd Bentsen (above) set forth the bipartisan challenge to IMDI/Fowler-McCracken Commission Members during Phase I of the Commission's work. Today's challenge is to build on the foundations already laid and maintain the momentum in our government-business partnership.

Invitation for IMDI/Fowler-McCracken Commission Members to join with us in ...

## Meeting Washington's New Leadership During the "First 100 Days" of the Bush Administration and 101st Congress

### "WEEK IN WASHINGTON"

Monday-Friday, March 13-17, 1989

Join with us for what promises to be one of the most substantive, exciting, important series of "one-on-one" discussions with the leadership of the U.S. Government since President Reagan entered office eight years ago. This will be our **"Week in Washington,"** Monday through Friday, March 13-17, 1989 — and especially the first three days of that week.

Our opportunity is unique on three counts:

**First,** our educational "family group" is unique. Our IMDI/Fowler-McCracken Commission team includes coequal members at the highest echelons of government and business, both the Administration and the Congress, both Republicans and Democrats — including 60 Members of Congress and corporate executives doing business on all continents.

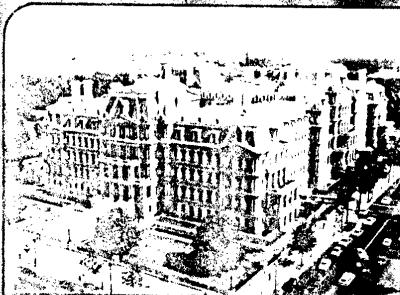
**Second,** our outreach is unique — to 50 nations and 80 Cooperating Organizations worldwide.

**Third,** the timing is unique — during the "first 100 days" of the Bush-Quayle Administration

and 101st Congress. Timing is important, so that the "new leadership" in government can hear the "voice of business" ... and so that business leaders can learn what to expect from government through 1989-90 and beyond. Discussions will be conducted with policy officials representing:

- The White House;
- Departments of State, Treasury, Defense, Commerce, Agriculture, Education, Energy;
- Independent agencies — and especially the Federal Reserve Board; and -
- Senate/House leadership, with focus on several of the Committees responsible for international economic policy (e.g., Banking, Finance, Ways and Means, Foreign Affairs, Foreign Relations, Budget, Appropriations, Armed Services).

**Please see reverse** for our working agenda and plans for "charting the course" in cooperation with America's government leadership.



MEETING SITES for the "Week in Washington" include (left to right) the White House Executive Office Building, Capitol Hill, and the Department of State. Please refer to detailed agenda on reverse.

INTERNATIONAL MANAGEMENT AND DEVELOPMENT INSTITUTE

1414 Avenue, N.W., Washington, D.C. 20037-1215

**LOOKING AHEAD TO OUR "WEEK IN WASHINGTON"**

Monday-Friday, March 13-17, 1989

**PARTIAL ROSTER OF COCHAIRMAN AND DISCUSSION LEADERS**

Dwayne O. Andreas, Chairman/Chief Executive,  
Archer Daniels Midland  
Hon. Doug Bereuter (R-NE), House of Representatives  
Hon. Lauro F. Cavazos, Secretary of Education  
Hon. J. James Exon (D-NE), United States Senate  
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Hon. Jake Garn (R-UT), United States Senate  
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Hon. Frank J. Guarini (D-NJ), House of Representatives  
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Hon. Donald Riegle (D-MI), United States Senate  
Hon. Toby Roth (R-WI), House of Representatives  
Richard Scammon, Director, Elections Research Center  
Hon. Martha R. Seger, Federal Reserve Board  
Hon. Ted Stevens (R-AK), United States Senate  
Hon. Charles E. Walker, Chairman, Charles E. Walker &  
Associates  
Dr. Peter Wallenberg, Chairman, Atlas Copco  
Gary K. Willis, President/CEO, Foxboro  
Hon. James C. Wright, Jr. (D-TX), House Majority Leader

**AGENDA IN BRIEF**

**Monday, March 13 — 7:30 a.m.-2:00 p.m. —**  
**The Watergate Hotel**

- **Impact of the U.S. Elections on Business Growth and Competitiveness:** Discussions begin with a Congressional Breakfast with incoming Senate Banking Committee Chairman **Donald Riegle** and continue with political analysts, commentators, and lobbyists providing interpretations of what to expect from the new leadership.

**2:30-5:30 p.m. — White House Executive Office Building**

- **Economic Policies:** Trade and budget deficits; taxation; regulation/deregulation; Third World debt; projections on growth, inflation, interest rates, employment — what can business count on?

**Tuesday, March 14 — 8:30 a.m.-5:30 p.m. — Capitol Hill**

- **What to Expect (and Not Expect) from the New Congress:** How Capitol Hill will "target" on these same issues — and prospects for cooperation vs. conflict between the Democratic Congress and Republican Administration

**Wednesday, March 15 — 8:30 a.m.-2:30 p.m. — State Department**

- **International Relations, National Security, and Trade:** Discussions with leadership of the Cabinet departments and independent agencies, including the Federal Reserve

**Thursday-Friday, March 16-17 — Tailored briefings for**  
IMDI Corporate Associates (by special arrangement only)

**THE "VOICE OF BUSINESS" IN OUR GOVERNMENT-BUSINESS DIALOGUE**

During our "Week in Washington," we shall be presenting to new Administration/Congressional leaders the most important policy proposals as set forth by our "Group of Twenty" corporate spokesmen — interviewed for our new publication entitled "Charting the Course for 1989-90 and Beyond" and published in partnership with University Press of America:

Duane R. Kullberg, Managing Partner/CEO, Arthur Andersen — Chairman, Editorial Advisory Board  
Dwayne O. Andreas, Chairman/Chief Executive, Archer Daniels Midland  
Rt. Hon. Lord Boardman, Chairman, National Westminster Bank  
Michael R. Bonsignore, President, International, Honeywell  
Kenneth W. Butterworth, Chairman/CEO, Loctite  
Colby H. Chandler, Chairman/CEO, Eastman Kodak  
David M. Culver, Chairman/CEO, Alcan Aluminium  
Robert Evans, CBE, Chief Executive, British Gas  
Robert W. Galvin, Chairman, Motorola

Toshiichi Hashimoto, Dai-Ichi Kangyo Bank  
Arthur Levitt, Jr., Chairman, American Stock Exchange  
Donald B. Marron, Chairman/CEO, PaineWebber  
Curt R. Nicolin, Chairman, Asea  
Donald E. Petersen, Chairman/CEO, Ford  
John S. Reed, Chairman/CEO, Citicorp  
George A. Schaefer, Chairman/CEO, Caterpillar  
John Sculley, Chairman/President/CEO, Apple Computer  
Jacques Thierry, Chairman, Banques Bruxelles Lambert  
Dr. Hans Werthen, Chairman, Electrolux  
Gary K. Willis, President/CEO, Foxboro  
Fiat S.p.A. (spokesman to be announced)

**BUILDING ON THE FOUNDATIONS OF OUR 1988 POLICY SESSIONS**

Highlights from our June 1988 Global Economic Conference and December 1988 Annual Meeting include:



**THE ECONOMY:** Former Federal Reserve Board Chairman Paul A. Volcker



**CORPORATE CEO SPOKESMEN:** Michael R. Bonsignore of Honeywell; Robert Evans, CBE, of British Gas; Dr. Hans Werthen of Electrolux



**GOVERNMENT-BUSINESS DIALOGUE:** IMDI Associates exchanging views with panelists on Capitol Hill



**PRESIDENTIAL MESSAGE:** President Ronald Reagan before IMDI Associates



**DEFENSE:** Admiral William J. Crowe, Jr., USN, Chairman of the Joint Chiefs of Staff



**CONGRESSIONAL OUTLOOK:** Representative Sam M. Gibbons (D-FL) and Senator Ted Stevens (R-AK)



**INTERNATIONAL RELATIONS:** Former Secretary of State Henry A. Kissinger